



ONTARIO

A LEADER IN QUALITY ASSURANCE

ANNUAL REPORT 2013 | 2014

PEQAB

THE POSTSECONDARY EDUCATION QUALITY ASSESSMENT BOARD

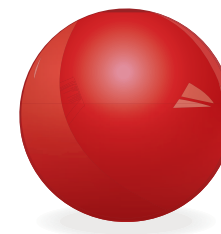
OUR VISION

INSPIRING EXCELLENCE IN EDUCATION THROUGH LEADERSHIP IN
QUALITY ASSURANCE AND ENHANCEMENT

OUR GUIDING PRINCIPLES

ACCOUNTABLE AND RESPONSIVE TO THE MINISTER AND OTHER STAKEHOLDERS
TRANSPARENT ABOUT CRITERIA AND PROCESSES
COLLABORATIVE/COLLEGIAL/CONSULTATIVE
STANDARDS-BASED
ENCOURAGING OF OWNERSHIP AND RESPONSIBILITY FOR QUALITY ASSURANCE AND ENHANCEMENT
EVIDENCE-BASED IN DECISION-MAKING
OPEN TO CHANGE
FAIR AND ETHICAL

THE POSTSECONDARY EDUCATION QUALITY ASSESSMENT BOARD



OUR MANDATE

The Postsecondary Education Quality Assessment Board (PEQAB or the “Board”) derives its mandate from the *Post-Secondary Education Choice and Excellence Act, 2000* (PSECE). PSECE enables organizations—that is, those colleges, universities and other institutions not otherwise empowered by an act of the provincial legislature to offer degree programs in Ontario—to do so through the “consent” of the Minister of Training, Colleges and Universities.

PEQAB assesses all applications for ministerial consent referred to it and makes recommendations to the Minister based on the quality of programs and institutions. To implement this mandate, the Board has established its own standards, benchmarks and procedures for quality review, within the (PSECE) proviso that PEQAB’s standards must be those “recognized in Ontario and other jurisdictions.” The Board assesses programs against standards originally developed by PEQAB itself and later incorporated into what are now the Ontario Qualifications Framework for degree programs and the Canadian Degree Qualifications Framework. PEQAB’s criteria also correspond to other procedures and standards enunciated in the Canadian “Ministerial Statement on Quality Assurance of Degree Education in Canada, 2007,” including provisions for fairness, transparency, the use of expert panels of reviewers, the review of samples of individual student work, and the opportunity for institutions to respond to reviews prior to Board decisions.

COMMITMENT TO QUALITY

THE EXCELLENCE ONTARIO EXPECTS...AND DESERVES

- Develop and maintain nationally and internationally recognized degree-level standards
- Establish clear benchmarks for assessing programs and organizations
- Seek the advice of highly qualified experts on programs and organizations
- Evaluate applications against high standards and the applicant’s commitments
- Require applicants to conduct comprehensive internal reviews of their own programs
- Include samples of individual student work in program assessments

COMMITMENT TO TRANSPARENCY

INDEPENDENCE, TRANSPARENCY, AND ACCOUNTABILITY

- Publish the Board’s standards, benchmarks, and procedures
- Seek the advice of independent, highly qualified experts
- Protect the interests of students
- Make applications available to the public on the Board’s website
- Allow for stakeholder comments on applications
- Publish PEQAB’s recommendations and subsequently the Minister’s decisions on applications

CHAIR'S MESSAGE



I am pleased to report on the Board's activities from the beginning of April, 2013, to the end of March, 2014. Over five meetings and two electronic votes, the Board made 39 recommendations to the Minister on applications for consent to initiate or renew degree programs. Of these recommendations, 32 were in respect of applications from CAATs, two others were in respect of public out-of-province institutions, and five were in respect of private institutions.

The Board's approach to quality continues to promote institutional awareness and ongoing improvement. The Board's processes have always been, to some extent, recursive in that reports from our subject-matter experts and organization reviewers would simply go back to the colleges for response. However, this became a more explicitly reiterative process in 2013/14. In addition, the extent of dialogue between PEQAB and the College Degree Operating Group has increased, which has led to some of the revisions detailed in the CEO's report.

The Board also underwent changes in membership during this period. In June, we said farewell to and thanked Ashok Dalvi for his service on the Board since June, 2003. In July, 2013, I was reappointed as Chair of the Board. Richard Barham and Dianne Kieren were also reappointed as members of the Board in June, 2013. The Board is grateful for their continued service. In November, 2013, we were joined by Rob Devitt, president and chief executive officer of Toronto East General Hospital.

The Board has been fortunate to be supported by the secretariat based in the Ministry of Training, Colleges and Universities. The Board highly values the secretariat's expert advice and support. In October, 2013, the Board welcomed James Brown as Chief Executive Officer. The Board is indebted to Virginia Hatchette, who continued as Chief Executive Officer, in addition to her responsibilities as Director in the Programs branch of the Ministry, until Dr. Brown's appointment.



MESSAGE FROM THE CHIEF EXECUTIVE OFFICER



During the 2013/14 year, PEQAB continued to review applications, as referred by the Minister of Training, Colleges and Universities, for postsecondary degrees from in-province, as well as out-of-province, private and public institutions, including Cornell and Cape Breton universities. That said, Ontario's public colleges of applied arts and technology (CAATs) and its institutes of technology and advanced learning (ITALs) submitted the overwhelming majority—approximately 80 per cent—of the applications

for Ministerial consent to offer degree programs in Ontario. There are currently 12 such colleges offering 84 degree programs, with the number of degree programs ranging from one each for La Cité and St. Lawrence College, through Seneca—now offering 11 such programs—to Sheridan and Humber colleges, each offering 20 or more.

Consistent with its mandate to devise—and its interest in continually improving—its processes and criteria in “accordance with educational standards recognized in Ontario and other jurisdictions” PEQAB, through its secretariat, has worked

closely with the College's Degree Operating Group (CDOG) to improve the review process. By fiscal year-end, we had begun implementation of some significant changes, including, in regard to PEQAB processes and benchmarks:

- Clarifying and expanding the kinds of faculty activity that are deemed to be forms of scholarly engagement
- Increasing the flexibility of work-integrated learning experiences for students in college degree programs
- Expanding the orientation process for subject matter experts to further ensure fair assessment

By the end of 2013/14, PEQAB had also laid the groundwork for a recommendation to the Minister for a new kind of degree consent to be offered going forward on a “lighter touch,” audit-only basis: specifically an audit only of the quality assurance processes in place at the institution.

In closing, I would like to thank the members of the Board for their dedication to assuring quality degree level education in Ontario without which none of the above could have been accomplished.

APPLICATIONS TO PEQAB

In keeping with PEQAB's commitment to transparency, a comprehensive list of completed applications, as well as those under review, is available on the PEQAB website. All supporting documents such as the applications, the Board recommendations and the Minister's decisions can be viewed by accessing the website.

An overview of the 512 applications submitted to PEQAB since its inception in 2001 up to March 31, 2014, is presented below.

TYPE OF INSTITUTION	INSTITUTIONS	COMPLETED APPLICATIONS	WITHDRAWN APPLICATIONS	APPLICATIONS UNDER REVIEW	TOTAL APPLICATIONS RECEIVED
Private	27	43	10	4	57
Public In-Province	9	83 ¹	3	0	86
Public Out-of-Province	13	39	4	2	45
CAAT	21	292	7	25	324
TOTAL	70	457	24	31	512

¹ The public in-province applications include 75 from the university of ontario institute of technology, which were reviewed prior to the university receiving its degree-granting authority in legislation.

CURRENT-YEAR ACTIVITY

An overview of PEQAB's activity from April 1, 2013 to March 31, 2014 is presented below.

TYPE OF INSTITUTION	REFERRALS	WITHDRAWN APPLICATIONS	RECOMMENDATIONS MADE	APPLICATIONS UNDER REVIEW AS OF MARCH 31, 2014
Private	6	0	5	4
Public In-Province	2	1	1	0
Public Out-of-Province	2	0	1	2
CAAT	22	1	32	25
TOTAL	31	2	39	31

OTHER MATTERS

The Board's revised processes may lead to a recommendation to the Minister to follow up with an applicant's progress in meeting commitments. The Minister referred four such matters on which the Board made its recommendation in 2013/14.

APPLICATIONS REFERRED FROM APRIL 1, 2013, TO MARCH 31, 2014

COLLEGES OF APPLIED ARTS AND TECHNOLOGY

ORGANIZATION	APPLICATION UNDER THE ACT	SUBMISSION
Algonquin College of Applied Arts and Technology	Offer a Degree Program	Bachelor of Early Learning and Community Development
Centennial College of Applied Arts and Technology	Renewal of Consent	Bachelor of Applied Information Sciences (Software Systems Design)
Conestoga College Institute of Technology and Advanced Learning	Renewal of Consent	Bachelor of Applied Technology (Architecture – Project and Facility Management)
Conestoga College Institute of Technology and Advanced Learning	Renewal of Consent	Re-review Bachelor of Applied Technology (Integrated Telecommunications and Computer Technologies)
Fanshawe College of Applied Arts and Technology	Renewal of Consent	Bachelor of Applied Arts (Integrated Land Planning Technologies)
George Brown College of Applied Arts and Technology	Renewal of Consent	Renewal Progress Report Bachelor of Technology (Construction Management)
Georgian College of Applied Arts and Technology	Offer a Degree Program	Bachelor of Business Administration (Management and Leadership)
Georgian College of Applied Arts and Technology	Renewal of Consent	Bachelor of Business (Golf Management)
Georgian College of Applied Arts and Technology	Renewal of Consent	Re-review Bachelor of Business (Automotive Management)
Humber College Institute of Technology and Advanced Learning	Offer a Degree Program	Bachelor of Behavioural Science
Humber College Institute of Technology and Advanced Learning	Offer a Degree Program	Bachelor of Digital Communications
Humber College Institute of Technology and Advanced Learning	Renewal of Consent	Bachelor of Commerce (eBusiness Marketing)
Humber College Institute of Technology and Advanced Learning	Renewal of Consent	Bachelor of Commerce (Fashion Management)
Humber College Institute of Technology and Advanced Learning	Renewal of Consent	Bachelor of Commerce (Human Resources Management)

ORGANIZATION	APPLICATION UNDER THE ACT	SUBMISSION
Humber College Institute of Technology and Advanced Learning	Renewal of Consent	Bachelor of Commerce (International Business)
La Cité collégiale d'arts appliqués et de technologie	Renewal of Consent	Baccalauréat en biotechnologie
Seneca College of Applied Arts and Technology	Renewal of Consent	Re-review Bachelor of Commerce (Financial Services Management)
Seneca College of Applied Arts and Technology	Renewal of Consent	Re-review Bachelor of Commerce (Human Resources Strategy and Technology)
Seneca College of Applied Arts and Technology	Renewal of Consent	Re-review Bachelor of Commerce (International Accounting and Finance)
Seneca College of Applied Arts and Technology	Renewal of Consent	Re-review Bachelor of Technology (Informatics and Security)
Sheridan College Institute of Technology and Advanced Learning	Renewal of Consent	Bachelor of Applied Health Sciences (Exercise Science and Health Promotion)

PRIVATE INSTITUTIONS

ORGANIZATION	APPLICATION UNDER THE ACT	SUBMISSION
Cornell University	Renewal of Consent	Master of Business Administration
Collège dominicain/Dominican College	Use of "University"	Collège universitaire dominicain/Dominican University College
Lawrence Technological University	Renewal of Consent	Master of Business Administration
Pontifical Institute of Mediaeval Studies	Unclassified	Doctor of Mediaeval Studies: Honorary Degree
Toronto Art Therapy Institute	Offer a Degree Program	Master of Arts (Art Therapy)
Trinity Western University	Renewal of Consent	Laurentian Leadership Centre Courses and Internship Program

PUBLIC INSTITUTIONS

ORGANIZATION	APPLICATION UNDER THE ACT	SUBMISSION
Charles Sturt University	Renewal of Consent	Bachelor of Early Childhood Studies
Charles Sturt University	Renewal of Consent	Master of International Education (School Leadership)
Collège de hearst/Hearst College	Use of “University”	Université de hearst/Hearst University
Ontario College of Art and Design University	Amendment	Bachelor of Arts (Visual and Critical Studies)

BOARD RECOMMENDATIONS FROM APRIL 1, 2013, TO MARCH 31, 2014

COLLEGES OF APPLIED ARTS AND TECHNOLOGY

APPLICATION UNDER THE ACT SUBMISSION BOARD RECOMMENDATION MINISTER'S DECISION

ALGONQUIN COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Renewal of Consent	Bachelor of Applied Arts (Interior Design)	Communicated to Minister	Pending
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Renewal of Consent	Bachelor of Applied Business (e-Business Supply Chain Management)	Communicated to Minister	Pending
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CENTENNIAL COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Offer a Degree Program	Bachelor of Energy Engineering Systems Management	Communicated to Minister	Pending
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Offer a Degree Program	Bachelor of Sustainable Tourism Management	Communicated to Minister	Pending
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Renewal of Consent	Bachelor of Applied Information Science (Computer & Communication Networks)	Communicated to Minister	Pending
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CONESTOGA COLLEGE INSTITUTE OF TECHNOLOGY AND ADVANCED LEARNING

Amendment (to Change Nomenclature)	Bachelor of Early Learning Program Development	Communicated to Minister	Pending
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Offer a Degree Program	Bachelor of Early Learning Program Development	Communicated to Minister	Pending
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FANSHAWE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Offer a Degree Program	Bachelor of Commerce (Accounting)	Communicated to Minister	Pending
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Offer a Degree Program	Bachelor of Commerce (Human Resources Management)	Communicated to Minister	Pending
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Offer a Degree Program	Bachelor of Commerce (Leadership and Management)	Communicated to Minister	Pending
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Renewal of Consent	Bachelor of Applied Technology (Biotechnology)	Communicated to Minister	Pending
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GEORGE BROWN COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Renewal of Consent	Bachelor of Applied Business (Financial Services)	Communicated to Minister	Pending
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GEORGIAN COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Offer a Degree Program	Bachelor of Interior Design	Communicated to Minister	Pending
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Renewal of Consent	Bachelor of Human Services (Police Studies)	Communicated to Minister	Pending
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HUMBER COLLEGE INSTITUTE OF TECHNOLOGY AND ADVANCED LEARNING

Renewal of Consent	Bachelor of Industrial Design	Grant Consent	Grant Consent
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NIAGARA COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Renewal of Consent	Bachelor of Applied Business (Hospitality Operations Management)	Communicated to Minister	Pending
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Renewal of Consent	Bachelor of Applied Business (International Commerce and Global Development)	Communicated to Minister	Pending
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SENECA COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Renewal of Consent	Bachelor of Commerce (Financial Services Management) (re-review)	Grant Consent	Grant Consent
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Renewal of Consent	Bachelor of Commerce (Human Resources Strategy and Technology) (re-review)	Grant Consent	Grant Consent
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Renewal of Consent	Bachelor of Commerce (International Accounting and Finance) (re-review)	Grant Consent	Grant Consent
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Renewal of Consent	Bachelor of Technology (Software Development)	Communicated to Minister	Pending
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Renewal of Consent	Bachelor of Technology (Informatics and Security) (re-review)	Grant Consent	Grant Consent
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APPLICATION UNDER THE ACT SUBMISSION BOARD RECOMMENDATION MINISTER'S DECISION

SHERIDAN COLLEGE INSTITUTE OF TECHNOLOGY AND ADVANCED LEARNING			
Offer a Degree Program	Bachelor of Business Administration (Accounting)	Grant Consent	Grant Consent
Offer a Degree Program	Bachelor of Business Administration (Finance)	Grant Consent	Grant Consent
Offer a Degree Program	Bachelor of Business Administration (Human Resources Management)	Grant Consent	Grant Consent
Offer a Degree Program	Bachelor of Business Administration (Marketing Management)	Grant Consent	Grant Consent
Offer a Degree Program	Bachelor of Business Administration (Supply Chain Management)	Grant Consent	Grant Consent
Offer a Degree Program	Bachelor of Craft and Design	Grant Consent	Grant Consent
Offer a Degree Program	Bachelor of Film and Television	Grant Consent	Grant Consent
Renewal of Consent	Bachelor of Applied Information Sciences (Information Systems Security)	Communicated to Minister	Pending
ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY			
Renewal of Consent	Bachelor of Applied Arts (Behavioural Psychology)	Communicated to Minister	Pending

PRIVATE INSTITUTIONS

APPLICATION UNDER THE ACT SUBMISSION BOARD RECOMMENDATION MINISTER'S DECISION

CANADIAN COLLEGE OF NATUROPATHIC MEDICINE			
Offer a Degree Program	Bachelor of Naturopathic Medicine (resubmission)	Communicated to Minister	Pending
COLLÈGE DOMINICAIN/DOMINICAN COLLEGE			
Use of "University"	Collège universitaire dominicain\Dominican College University	Grant Consent	Grant Consent

APPLICATION UNDER THE ACT

SUBMISSION

BOARD RECOMMENDATION

MINISTER'S DECISION

PONTIFICAL INSTITUTE OF MEDIAEVAL STUDIES

Unclassified

Doctor of Mediaeval Studies: Honorary Degree

Deny Consent

Grant Consent

TRINITY WESTERN UNIVERSITY

Renewal of Consent

Laurentian Leadership Centre Courses and Internship Program

Communicated to Minister

Pending

TYNDALE UNIVERSITY COLLEGE & SEMINARY

Renewal of Consent

Bachelor of Education

Communicated to Minister

Pending

PUBLIC INSTITUTIONS

APPLICATION UNDER THE ACT

SUBMISSION

BOARD RECOMMENDATION

MINISTER'S DECISION

CAPE BRETON UNIVERSITY

Offer a Degree Program

Master of Business Administration (Community
Economic Development)

Communicated to Minister

Pending

COLLÈGE DE HEARST/HEARST COLLEGE

Use of "University"

Université de hearst/Hearst University

Communicated to Minister

Pending



BOARD RECOMMENDATIONS PRIOR TO APRIL 1, 2013

Before January 1, 2012, the *Postsecondary Education Choice and Excellence Act, 2000*, required the Minister to refer all applications for consent to PEQAB for review and recommendation. Following PEQAB's recommendation(s), the Minister would consider any broader Ontario government policy or financial issues that may flow from the giving of consent before issuing a decision.

With the amendments to the regulations under the Act, as of January 1, 2012, the Minister may reject an application on policy grounds identified in regulation, refer an application to another body, or refer an application to PEQAB for review and recommendation.

There are currently three applications for which the Board has made a recommendation prior to this fiscal year and that remain under the Minister's review as of March 31, 2014.

COLLEGES OF APPLIED ARTS AND TECHNOLOGY

ORGANIZATION	APPLICATION UNDER THE ACT	SUBMISSION	BOARD RECOMMENDATION	MINISTER'S DECISION
Centennial College of Applied Arts and Technology	Offer a Degree Program	Bachelor of Emergency Management and Public Safety	Communicated to the Minister	Pending

PRIVATE INSTITUTIONS

ORGANIZATION	APPLICATION UNDER THE ACT	SUBMISSION	BOARD RECOMMENDATION	MINISTER'S DECISION
Pontifical Institute of Mediaeval Studies	Offer a Degree Program	Mediaeval Studies Doctorate	Communicated to the Minister	Pending

PUBLIC INSTITUTIONS

ORGANIZATION	APPLICATION UNDER THE ACT	SUBMISSION	BOARD RECOMMENDATION	MINISTER'S DECISION
Central Michigan University	Renewal of Consent	Master of Arts (Education)	Communicated to the Minister	Pending

APPLICATIONS UNDER REVIEW AS OF MARCH 31, 2014

COLLEGES OF APPLIED ARTS AND TECHNOLOGY

ORGANIZATION	REFERRAL DATE	APPLICATION UNDER THE ACT	SUBMISSION
Algonquin College of Applied Arts and Technology	27-Jun-13	Offer a Degree Program	Bachelor of Early Learning and Community Development
Centennial College of Applied Arts and Technology	19-Jul-13	Renewal of Consent	Bachelor of Applied Information Sciences (Software Systems Design)
Conestoga College Institute of Technology and Advanced Learning	21-Jan-14	Renewal of Consent	Re-review Bachelor of Applied Technology (Integrated Telecommunications and Computer Technologies)
Conestoga College Institute of Technology and Advanced Learning	27-Jun-13	Renewal of Consent	Bachelor of Applied Technology (Architecture – Project and Facility Management)
Fanshawe College of Applied Arts and Technology	09-Aug-13	Renewal of Consent	Bachelor of Applied Arts (Integrated Land Planning Technologies)
Fanshawe College of Applied Arts and Technology	14-Jan-13	Offer a Degree Program	Bachelor of Commerce (Digital Marketing)
George Brown College of Applied Arts and Technology	17-Dec-13	Renewal of Consent	Progress Report Bachelor of Technology (Construction Management)
George Brown College of Applied Arts and Technology	14-Jan-13	Renewal of Consent	Bachelor of Applied Business (Hospitality Operations Management)
George Brown College of Applied Arts and Technology	26-Jan-12	Renewal of Consent	Bachelor of Applied Business (Financial Services)
Georgian College of Applied Arts and Technology	03-Mar-14	Renewal of Consent	Bachelor of Business (Golf Management)
Georgian College of Applied Arts and Technology	27-Jun-13	Offer a Degree Program	Bachelor of Business Administration (Management and Leadership)
Georgian College of Applied Arts and Technology	12-Nov-13	Renewal of Consent	Re-review Bachelor of Business (Automotive Management)
Humber College Institute of Technology and Advanced Learning	04-Mar-14	Renewal of Consent	Bachelor of Commerce (eBusiness Marketing)

ORGANIZATION	REFERRAL DATE	APPLICATION UNDER THE ACT	SUBMISSION
Humber College Institute of Technology and Advanced Learning	09-Aug-13	Renewal of Consent	Bachelor of Commerce (Fashion Management)
Humber College Institute of Technology and Advanced Learning	09-Aug-13	Renewal of Consent	Bachelor of Commerce (Human Resources Management)
Humber College Institute of Technology and Advanced Learning	09-Aug-13	Renewal of Consent	Bachelor of Commerce (International Business)
Humber College Institute of Technology and Advanced Learning	27-Jun-13	Offer a Degree Program	Bachelor of Behavioural Science
Humber College Institute of Technology and Advanced Learning	06-May-13	Offer a Degree Program	Bachelor of Digital Communications
La Cité collégiale d'arts appliqués et de technologie	11-Dec-13	Renewal of Consent	Baccalauréat en biotechnologie
Niagara College of Applied Arts and Technology	02-Nov-12	Offer a Degree Program	Bachelor of Business Administration (Human Resources)
Niagara College of Applied Arts and Technology	02-Nov-12	Offer a Degree Program	Bachelor of Commerce (Accounting)
Seneca College of Applied Arts and Technology	14-Jan-13	Renewal of Consent	Bachelor of Technology (Software Development)
Seneca College of Applied Arts and Technology	03-Dec-12	Renewal of Consent	Bachelor of Aviation Technology
Sheridan College Institute of Technology and Advanced Learning	03-Mar-14	Renewal of Consent	Bachelor of Applied Health Sciences (Exercise Science and Health Promotion)
Sheridan College Institute of Technology and Advanced Learning	29-Oct-12	Renewal of Consent	Bachelor of Applied Health Sciences (Athletic Therapy)

PRIVATE INSTITUTIONS

ORGANIZATION	REFERRAL DATE	APPLICATION UNDER THE ACT	SUBMISSION
Adler School of Professional Studies Inc.	24-Jan-13	Offer a Degree Program	Master of Leadership and Organization, Development and Coaching
Cornell University	11-Dec-13	Renewal of Consent	Master of Business Administration
Lawrence Technological University	22-Jan-14	Renewal of Consent	Master of Business Administration
Toronto Art Therapy Institute	11-Oct-13	Offer a Degree Program	Master of Arts (Art Therapy)

PUBLIC INSTITUTIONS

ORGANIZATION	REFERRAL DATE	APPLICATION UNDER THE ACT	SUBMISSION
Charles Sturt University	04-Jul-13	Renewal of Consent	Bachelor of Early Childhood Studies
Charles Sturt University	04-Jul-13	Renewal of Consent	Master of International Education (School Leadership)

QUALITY ASSESSORS

The Board relies on the expertise of many academics and senior administrators who act as members of expert panels to assess the academic rigor of the proposed programs and the capacity of institutions to deliver them. The members of the expert panels review applications and provide reports to the Board.

The Board recognizes the contribution of the following 42 individuals, whose expert advice was considered by the Board in providing recommendations to the Minister this year.

Frances Abele, PhD

Raviraj Adve, PhD

Naresh Agarwal, PhD

James Anglin, PhD

Tim Antoniuk, MDes

Michael Bauer, PhD

Heather Boon, PhD

Laurence Booth, DBA

J. Efrim Boritz, PhD

Alan Cai, PhD

A. Scott Carson, PhD

Lynn Chalmers, MDes

Peter Chin, PhD

HS Chris Choi, PhD

Carl Corter, PhD

Mary Clare Courtland, PhD

Michael Coutanche, MFA

David Cray, PhD

Victor Ermoli, MEDes

Thomas Garvey, PhD

George Gekas, PhD

Paul Haslam, PhD

Ross Hastings, PhD

Richard Irving, PhD

Marion Joppe, PhD

Bryan Karney, PhD

Kim Kienapple, PhD

Vinod Kumar, PhD

Michel Laroche, PhD

Suzanne MacDonald, PhD

Rosemary A. McGowan, PhD

Sharon McGowan, MFA

Barbara Perry, PhD

Tiiu Poldma, PhD

R. Scott Prosser, PhD

Chris Robinson, PhD

Steve Salterio, PhD

Srinivas Sampalli, PhD

Kamran Siddiqui, PhD

Peter Williams, PhD

Roger Wolff, DBA

Heather Zwickey, PhD

BOARD COMMITTEES

In addition to assessment panels, the Board may establish other advisory committees to assist in the review of applications. The Board has three such committees:

ORGANIZATION REVIEW COMMITTEE

This standing committee was established by the Board to review the organizational and financial capacity of applicants. The Board strikes a panel from among the following members of the committee to review applications.

Ron Bond, PhD

Neil Henry, MA

Ian Mugridge, PhD

John Munro, DBA

Stephen Murgatroyd, PhD

Sam Scully, PhD

John Watson, MBA

BREADTH/LIBERAL EDUCATION COMMITTEE

The Board's undergraduate degree standards include expectations that graduates will have knowledge and skills both within and outside their core field of study. Accordingly, the Board requires that undergraduate degree programs include, in addition to the core field of study, a substantial liberal education component. The members of the standing committee on liberal education have expertise in the study of liberal education/general education as a pedagogical issue. The Board selects a panel from among the following members of the committee to review applications to offer undergraduate degree programs.

Charles Blaich, PhD

Susan Gano-Phillips, PhD

Joan Hawthorne, PhD

Paul W. Ranieri, PhD

Carole Stewart, PhD

DISTANCE EDUCATION COMMITTEE

To provide an assessment of institutions proposing the use of online technology in the delivery of degree programs, the Board selects a panel from among the members of the distance education committee to conduct the reviews. The standing committee on distance education consists of members with expertise in distance education and educational technology. The Board appoints members from this committee to review the overall capacity of applicants to deliver online and blended programming as part of its degrees, or to assess the online elements of a single degree program.

Tony Bates, PhD

T. Craig Montgomerie, PhD

Michael G. Moore, PhD

Stephen Murgatroyd, PhD

MEMBERS OF THE BOARD



CHAIR

MAUREEN J. MORTON

Chair 25-Apr-2011 to 31-May-2016; Vice-Chair 01-Jul-2001 to 24-Apr-2011) obtained her LLB from the University of Toronto in 1989. She is a business law lawyer specializing in technology law since her call to the Ontario Bar in 1991. She practised with Fasken Martineau DuMoulin LLP until 1994 when she joined Lerner LLP, where she practised until her appointment by Autodata Solutions Company in February, 2000, as vice-president, legal affairs, followed by her appointment as senior vice-president, legal affairs, in 2008. Ms. Morton has been president of MJM Law Professional Corp. since 2012. She has sat on the board of directors for several not-for-profit organizations, and is currently chair of the board of directors for the TechAlliance of Southwestern Ontario.



ROB DEVITT

(25-Nov-2013 to 24 Nov-2016), has a bachelor's degree from Queens University and a master's degree from the University of Ottawa, and is a Certified Health Executive. He is currently president and chief executive officer of the Toronto East General Hospital, a teaching hospital serving communities in southeast Toronto. He has been appointed to assist a number of other hospitals in Ontario, including serving as a supervisor and peer reviewer. In 2009, Mr. Devitt was appointed to serve as interim CEO of eHealth Ontario to turn around the struggling organization. Prior to joining TEGH, he was the president and CEO of the Peterborough Regional Health Centre, where he led the integration and merger of two separate hospitals, and was also successful in securing government approval for the development of a new replacement hospital in Peterborough. Mr. Devitt is active as a preceptor for master's students in administration. He is currently a senior fellow with the Institute of Health Policy, Management and Evaluation at the University of Toronto.



RICHARD BARHAM

(01-Jul-2007 to 30-Jun-2016), retired, has a BA and MA from the University of Otago (NZ) and PhD from the University of Alberta. He has held academic appointments at the University of Otago, the University of Alberta, and the University of Guelph, where he was a former department chair and, subsequently, dean of the College of Family and Consumer Studies. He has served two terms as an auditor of the undergraduate program reviews conducted by the Council of Ontario Universities, and was a member of the COU Quality Assurance Transition/Implementation Task Force from May, 2008, to October, 2009. Dr. Barham was awarded an honorary fellowship from the University of Guelph in 2011.



ROBERT (SQUEE) GORDON

(23-Nov-2009 to 22-Nov-2015) has spent more than 45 years in public education, including seven as president of Dawson College in Montreal and 25 as president of Humber College Institute of Technology and Advanced Learning in Toronto. He holds an honours BA in history, a master's degree in modern British history, a master's degree in educational administration, a master's degree in public administration, a doctorate in educational administration, and several honorary doctorates. Dr. Gordon has a long history of service to numerous boards and committees, including chair of the Ontario Technology Fund, president of the Association of Canadian Community Colleges, president of League for Innovation in the Community College, member of the Premier's Council of Ontario, chair of the Committee of Presidents of Ontario, president and chair of the board of Canada Basketball, president and chair of the board of the Corporation of Bishop University, leader-in-residence of the Council for Emerging Leaders of the Conference Board of Canada, chair of the board of Waste Diversion Ontario, graduate faculty member of the University of Toronto and Central Michigan University, member of Ontario Heritage Trust, member of the Private Sector Advisory Board of the Network of Centres of Excellence Canada, and member of the Expert Panel on STEM skills at the Council of Canadian Academies. Dr. Gordon is also a recipient of the Order of Ontario.



IAN T. HOWCROFT

(13-Nov-2012 to 13-Nov-2015) is vice-president, Canadian Manufacturers & Exporters (CME) Ontario. He is responsible for all aspects of the division, including business development, policy, and advocacy. Mr. Howcroft holds an Honours BA from McMaster University and a law degree from the University of Western Ontario. He is a long-standing member of the Law Society of Upper Canada. In addition, he currently serves on a variety of boards, steering committees, organizations, and committees, including Sector Advisory Board (Ontario Centres of Excellence), expert network for Centre for Workplace Skills, the board for Skills Canada, Small Business Agency of Ontario (MEDEI), Partners In Project Green steering committee (GTAA), and the Ministry of Labour advisory group. Mr. Howcroft was also instrumental in procurement and administration of CME's SMART program (a \$20-million-plus project), as well as many other projects relating to skills, human resources, energy, environment, and health and safety and workers' compensation.



DIANNE KIEREN

(04-June-2010 to 03-June-2016) is professor emeritus, University of Alberta, where she served as the chair of the Department of Family Studies and the associate vice-president (academic). She received her PhD and MSc degrees from the University of Minnesota. She was the chair of the Alberta Private Colleges Accreditation Board and also served two terms on the Campus Alberta Quality Council. She has sat on the board of directors for several postsecondary institutions, a hospital board, the Vanier Institute of the Family, a provincial regional social services board, many not-for-profit associations, the Good Samaritan Society and Good Samaritan Canada boards, and the Alberta Persons with Developmental Disabilities Regional Board.



ALEXANDRE LAURIN

(18-Sept-2012 to 18-Sept-2014) is the director of research for the C.D. Howe Institute. From 1999 to 2008, Mr. Laurin worked for the Parliamentary Information and Research Service, where he provided reports, analysis, and policy advice to members of the House of Commons and the Senate, and to parliamentary committees on a non-partisan and confidential basis. Mr. Laurin has authored numerous research studies published by the C.D. Howe Institute and other organizations, and he frequently contributes to public policy debates through seminars, conferences, and media appearances. He holds an MA in economics (1998) from Queen's University and a BSc in economics (1997) from Université du Québec à Montréal.



KEVIN MCCORMICK

(18-Sept-2012 to 18-Sept-2015) is president and vice-chancellor of Huntington University, Sudbury, Ontario. He designed and launched northern Ontario's first Centre for Teaching and Learning Excellence, to provide opportunities to develop innovative teaching and learning strategies. Dr. McCormick has a keen interest and reputation in international education. He has travelled to countries such as India, Vietnam, and Thailand to work with refugee agencies, displaced people, and international government officials to support access to higher education. As former dean of Georgian College, Dr. McCormick successfully launched the new applied degrees and later established the Institute for University Partnerships and Advanced Studies, to promote seamless programming opportunities between college and university studies. He is a passionate advocate of quality teaching, and was the first Ontario college faculty member to be named Canadian Professor of the Year by both the Canadian Council for the Advancement of Education and the International Council for the Advancement and Support of Education.

PEQAB SECRETARIAT

The secretariat consists of a small group of ministry employees whose purpose is to provide administrative support to the Board. Its activities include


- developing academic and institutional review procedures and quality assurance standards
- managing applications for consent
- recruiting expert reviewers for selection by the Board
- communicating with stakeholders and prospective applicants, including faculty and senior administration of universities and other postsecondary education institutions
- conducting preliminary quality analyses for bachelor's, master's, and doctoral degree programs
- liaising with government officials, academic appraisers, regulators, and other quality assurance agencies
- leading research, development, and implementation of complex policy projects pertaining to higher-education quality assurance, degree granting, and degree learning outcomes

As of March 31, 2014, the members of the secretariat staff are:

Chief Executive Officer	James Brown, PhD
Senior Policy Advisor	Daphne Bonar, PhD
Senior Policy Advisor	Ivy Chiu Loke, PhD
Senior Policy Advisor	Janna Lüttmann, MPPA
Senior Policy Advisor	Charlotte McCloskey, MBA (on secondment)
Administrative Coordinator	Rosaria Cioffi, CSC

BOARD MEMBERS' EXPENDITURES 2013/14

Per Diem and Services	\$10,122.83
Travel	\$5,726.08
TOTAL	\$15,848.91



PEQAB

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